FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPROVAL | | | | | | | | | |
|--------------------|-----------|--|--|--|--|--|--|--|--|
| OMB Number: | 3235-0287 | | | | | | | | |
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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934

| | | | OI . | Section 30(n) or the n | ivestine | JIII CO | inpany Act of 1 | .540 | | | | |
|--------------------------------------|--------------|--|---|--|----------|--|-----------------|---------------|---|---|---|-------------------|
| 1. Name and Addr Cullen Mich | , , | Person [*] | <u>HI</u> | ssuer Name and Ticke EIDRICK & ST TERNATION | RUC | <u>GĽ</u> | <u>ÉS</u> | | | tionship of Reporting all applicable) Director Officer (give title | 10% C Other | owner (specify |
| (Last) | (First) | (Middle) | | Note of Footbook Toxons | -1: (1 | A 1 - 17 | 2 - 0() | | — ^ | below) | below) | · |
| C/O HEIDRICK & STRUGGLES INT'L, INC. | | | | Date of Earliest Transa 1 <mark>08/2022</mark> | ction (N | /Iontn/I | Jay/Year) | | Cnier Oper | ating Officer | | |
| 233 S. WACKI | ER DRIVE, SU | JITE 4900 | | | | | | | | | | |
| - | | | 4. If | Amendment, Date of | Origina | l Filed | (Month/Day/Ye | ear) | | idual or Joint/Group | Filing (Check Ap | oplicable |
| (Street) | | | | | | | | | Line) | Form filed by One | Denorting Person | nn l |
| CHICAGO IL 60606 | | | | | | | | | Form filed by Mor | | | |
| F | | | | | | | | | | Person | c than one rep | orung |
| (City) | (State) | (Zip) | | | | | | | | | | |
| | | Table I - No | n-Derivative | e Securities Acq | uired | , Dis | posed of, | or Ben | eficially (| Owned | | |
| Date | | 2. Transaction Date (Month/Day/Yea | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | | 4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 4 | | | 5. Amount of Securities Beneficially Owned Following Reported | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) | |
| | | | | | Code | v | Amount | (A) or (D) | Price | Transaction(s) | | |

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transa Code (8) | | Disposed Of (D) (Instr. 3, 4 and 5) | | 5. Amount of Securities Beneficially Owned Following Reported | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) | |
|---------------------------------|--------------------------------------|---|------------------------------|---|-------------------------------------|---------------|---|---|---|-----------|
| | | | Code | v | Amount | (A) or (D) | Price | Transaction(s) (Instr. 3 and 4) | | (11150.4) |
| Common Stock ⁽¹⁾ | 03/08/2022 | | M | | 3,322 | A | \$37.38(2) | 12,534.444 | D | |
| Common Stock ⁽³⁾ | 03/08/2022 | | F | | 1,474 | D | \$37.38 | 11,060.444 | D | |
| Common Stock ⁽⁴⁾ | 03/08/2022 | | A | | 13,850 | A | \$37.38 ⁽⁵⁾ | 24,910.444 | D | |
| Common Stock ⁽⁶⁾ | 03/08/2022 | | F | | 6,143 | D | \$37.38 | 18,767.444 | D | |
| Common Stock ⁽⁷⁾ | 03/09/2022 | | M | | 6,402 | A | \$38.24(2) | 25,169.444 | D | |
| Common Stock ⁽⁸⁾ | 03/09/2022 | | F | | 2,840 | D | \$38.24 | 22,329.444 | D | |
| Common Stock ⁽⁹⁾ | 03/09/2022 | | M | | 3,608 | A | \$38.24(2) | 25,937.444 | D | |
| Common Stock ⁽¹⁰⁾ | 03/09/2022 | | F | | 1,601 | D | \$38.24 | 24,336.444 | D | |
| Common Stock ⁽¹¹⁾ | 03/09/2022 | | M | | 9,021 | A | \$38.24(2) | 33,357.444 | D | |
| Common Stock ⁽¹²⁾ | 03/09/2022 | | F | | 4,001 | D | \$38.24 | 29,356.444 | D | |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transa Code (8) | | 5. Numb Derivati Securiti Acquire or Dispo of (D) (II 4 and 5) | ve es d (A) osed ostr. 3, | 6. Date Exerc Expiration Da (Month/Day/Y | ate | 7. Title and of Securiti Underlying Derivative (Instr. 3 ar | es g Security | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---|---|--|---|------------------------------|---|--|---------------------------------------|--|--------------------|---|--|---|--|--|--|
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | (Instr. 4) | | |
| 2019 Restricted Stock Units | (2) | 03/08/2022 | | M | | | 3,322 | (13) | (13) | Common Stock | 3,322 | \$0 | 0 | D | |
| 2020 Restricted Stock Units | (2) | 03/09/2022 | | М | | | 6,402 | (14) | (14) | Common Stock | 6,402 | \$0 | 6,402 | D | |
| 2021 Restricted Stock Units | (2) | 03/09/2022 | | М | | | 3,608 | (15) | (15) | Common Stock | 3,608 | \$0 | 7,217 | D | |
| 2021 Restricted Stock Units | (2) | 03/09/2022 | | М | | | 9,021 | (16) | (16) | Common Stock | 9,021 | \$0 | 18,043 | D | |
| 2022 Restricted Stock Units | (17) | 03/09/2022 | | A | | 10,460 | | (18) | (18) | Common Stock | 10,460 | \$0 | 10,460 | D | |

Explanation of Responses:

- 1. Reflects the vesting of the third of three installments of Restricted Stock Units ("RSUs") granted on March 8, 2019 ("2019 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 2. RSUs convert into common stock on a one-for-one basis at the time of vesting.
- 3. Reflects an aggregate of 1,474 shares of common stock retained by Heidrick & Struggles International, Inc. (the "Issuer") to satisfy tax withholding obligations with respect to 2019 RSUs that vested on March
- 4. Reflects the vesting of 13,850 non-derivative Performance Stock Units ("PSUs") granted on March 8, 2019 ("2019 PSUs") for the three-year performance period ended December 31, 2021 and which are exempt from liability under Section 16(b) of the Securities Exchange Act pursuant to Rule 16b-3(d). PSUs are target-based equity grants that generally vest three years from the grant date if certain performance goals are achieved. The actual amounts to vest at the end of the performance period can range from 0% to 200% of target based on performance.

- 5. PSUs convert into common stock on a one-for-one basis at the time of vesting.
- 6. Reflects an aggregate of 6,143 shares of common stock retained by the Issuer to satisfy tax withholding obligations with respect to 2019 PSUs that vested on March 8, 2022.
- 7. Reflects the vesting of the second of three installments of RSUs granted on March 9, 2020 ("2020 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 8. Reflects an aggregate of 2,840 shares of common stock retained by the Issuer to satisfy tax withholding obligations with respect to 2020 RSUs that vested on March 9, 2022.
- 9. Reflects the vesting of the first of three installments of RSUs granted on March 9, 2021 ("2021 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 10. Reflects an aggregate of 1,601 shares of common stock retained by the Issuer to satisfy tax withholding obligations with respect to 2021 RSUs that vested on March 9, 2022.
- 11. Reflects the vesting of the first of three installments of RSUs granted on March 9, 2021 ("2021 Special Award RSUs"), which were awarded as a special award. RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 12. Reflects an aggregate of 4,001 shares of common stock retained by Issuer to satisfy tax withholding obligations with respect to 2021 Special Award RSUs that vested on March 9, 2022.
- 13. On March 8, 2019, the reporting person was granted 9,964 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 14. On March 9, 2020, the reporting person was granted 19,206 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 15. On March 9, 2021, the reporting person was granted 10,825 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 16. On March 9, 2021, the reporting person was granted 27,064 2021 Special Award RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 17. Each RSU represents a contingent right to receive one share of Issuer common stock.
- 18. RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.

Remarks:

/s/ Kelly A Crosier, Attorney-In-Fact 03/10/2022

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

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