SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities and Exchange Act of 1934

Date of Report: July 31, 2003 (Date of earliest event reported)

HEIDRICK & STRUGGLES INTERNATIONAL, INC. (Exact name of registrant as specified in the charter)

Delaware (State or other jurisdiction (Commission File No.) of incorporation)

000-25837

36-2681268 (IRS Employer Identification No.)

233 South Wacker Drive, Suite 4200 Chicago, Illinois 60606-6303 (Address of Principal Executive Offices)

312-496-1200 (Registrant's telephone number including area code)

 $$\rm n/a$$ (Former name or former address, if changed since last report)

Item 7. Financial Statements and Exhibits.

(c) Exhibits.

Exhibit Number Description

Heidrick & Struggles International, Inc. News Release Dated July 31, 2003 99.1

Item 12. Results of Operations and Financial Conditions

On July 31, 2003, Heidrick & Struggles International, Inc. issued a news release reporting its 2003 Second Quarter Financial Results. A copy of the news release is attached hereto as Exhibit 99.1 to this report and is incorporated herein by reference. The information in Exhibit 99.1 is being furnished pursuant to both Item 9 and Item 12 of Form 8-K.

The information being furnished shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing filing.

SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HEIDRICK & STRUGGLES INTERNATIONAL, INC.

/s/ Fritz E. Freidinger

Fritz E. Freidinger, Secretary

Dated: July 31, 2003

HEIDRICK & STRUGGLES

NEWS FOR IMMEDIATE RELEASE

HEIDRICK & STRUGGLES REPORTS 2003 SECOND QUARTER FINANCIAL RESULTS

View on 2003 Third Quarter Also Provided

CHICAGO (July 31, 2003)--Heidrick & Struggles International, Inc. (Nasdaq: HSII), the world's premier executive search and leadership consulting firm, today announced its financial results for the 2003 second quarter.

2003 Second Quarter Overview

- o Consolidated net revenue was \$81.7 million, a decrease of 13 percent from \$93.5 million in the 2002 second quarter.
- o The operating loss was \$1.6 million, compared to operating income of \$956,000 last year.
- o The net loss was \$2.6 million, compared to a net loss of \$3.4 million last year.
- o The loss per share was \$0.14, compared to a loss per share of \$0.19 last year.
- o Results in the 2003 second quarter include \$5.2 million related to the separation arrangements with two former executives, as well as approximately \$2.8 million in other severance costs.
- Operating income excluding those severance-related costs, which the company believes more accurately reflects its core operations, was \$6.4 million, compared to \$956,000 last year.
- o Income tax expense includes a \$1.2 million adjustment to a deferred tax asset.

Net revenue in the quarter was affected by continuing weakness in the global business environment. However, performance benefited from the effects of foreign currency exchange rate fluctuations. Excluding the positive impact of currency of approximately \$5 million in the 2003 second quarter, net revenue was \$76.6 million, a decrease of 18 percent from the 2002 second quarter. Net revenue was up year-over-year in most of the company's industry practice groups except Financial Services and Technology, which have been particularly hard hit in the weakened economy.

- more -

"We feel our business is on an increasingly strong footing despite the difficult global economic environment," said Thomas J. Friel, Chairman and Chief Executive Officer of Heidrick & Struggles. "Boardroom and senior-level assignments - our strategic focus - are strong, and operating profit, excluding severance-related costs, exceeded our own expectations."

Consolidated salaries and employee benefits expense in the 2003 second quarter was \$62.9 million, down 2 percent from \$64.3 million in the comparable quarter last year. Excluding the \$8.0 million of severance-related costs discussed above, consolidated salaries and employee benefits expense declined 15 percent because of previous reductions in the company's workforce.

Consolidated general and administrative expenses declined 28 percent to \$20.4 million in the 2003 second quarter, compared to \$28.2 million in the 2002 second quarter. Reduced spending on discretionary items, lower bad debt expense, and lower infrastructure costs resulting from the company's activities related to reductions in workforce and consolidation of offices all contributed to the decrease.

Income tax expense in the 2003 second quarter includes a \$1.2 million non-cash adjustment of a deferred tax asset, representing the excess of expense for accounting purposes over the related deduction for tax purposes that occurred upon the vesting of restricted stock units in the 2003 second quarter. The adjustment is related to the reduction in the price of the company's common stock between the date of issuance of the restricted stock units and the date of their vesting.

In the 2003 second quarter, the number of confirmed executive searches decreased 18 percent from the 2002 second quarter. As of June 30, 2003 the company employed 318 executive search consultants, compared to 337 as of March 31, 2003, and 383 as of June 30, 2002.

Results by Seament

Net revenue in North America was \$44.7 million, a decrease of 14 percent from \$52.2 million in the 2002 second quarter. The Health Care and Professional Services practice groups reported higher revenue in the 2003 second quarter compared to the 2002 second quarter, while the Technology practice group reported the most significant decline. Operating income for the region increased 6 percent in the quarter to \$10.2 million from \$9.6 million in last year's second quarter primarily because of lower headcount, reductions in discretionary spending, and lower bad debt expense. The operating margin increased to 22.7 percent from 18.4 percent in the 2002 second quarter.

In Latin America, net revenue was \$2.7 million, an increase of 3 percent from \$2.6 million in the 2002 second quarter. Operating income was \$103,000 in the 2003 second quarter, compared to an operating loss of \$1.2 million in the 2002 second quarter. The loss in 2002 resulted primarily from the cost of converting certain wholly owned subsidiaries into licensees.

Net revenue in Europe was \$28.2 million, a decrease of 14 percent from \$32.9 million in the 2002 second quarter. Excluding the positive impact of currency exchange rates of \$4.7 million, net revenue was \$23.5 million, a decrease of 29 percent from the same quarter in 2002. The Financial Services practice group experienced a particularly weak 2003 second quarter. The region recorded an operating loss of \$1.9 million in the 2003 second quarter, compared to an operating loss of \$300,000 in last year's second quarter, as this year's second quarter included approximately \$2.0 million in severance-related costs.

In Asia Pacific, net revenue was \$6.1 million, an increase of 5 percent from \$5.8 million in the 2002 second quarter. Operating income was \$1.1 million in the 2003 second quarter, compared to \$432,000 in the same period of 2002 as lower compensation costs and the higher revenue positively affected this year's second quarter.

Corporate expense in the 2003 second quarter was \$11.0 million, compared to \$7.6 million last year. Excluding the \$5.2 million related to executive separation arrangements, corporate expense decreased 22 percent because of lower salary and employee benefits expense and lower systems-related spending.

Six Month Results

For the six months ended June 30, 2003, consolidated net revenue was \$159.0 million, a decrease of 14 percent from \$185.2 million for the first six months of 2002. There was a loss per share of \$0.52 compared to a loss per share of \$1.17 in the same period last year. The operating loss was \$6.5 million compared to an operating loss of \$27.2 million in last year's comparable period. The net loss was \$9.3 million, compared to a net loss of \$21.1 million for the first six months of 2002.

Outlook

For the 2003 third quarter, net revenue is anticipated to be in the range of \$70 million to \$80 million, as signs of a modest upturn in North America are likely to be offset by typical summer seasonality and continuing weakness in Europe. At those revenue levels, the company estimates that the corresponding results would range from a loss per share of \$0.07 to diluted earnings per share of \$0.10.

Webcast of Investor Call Available Today

The company will provide a real-time webcast of its investor call on Thursday, July 31, 2003 at 8:30 a.m. Chicago Time to review its 2003 second quarter financial results. The call will last up to one hour and will feature remarks by Chairman and CEO Thomas J. Friel and Chief Financial Officer Kevin J. Smith. The webcast will be available online, along with any slides accompanying management's remarks, at www.heidrick.com or through CCBN's individual investor center at www.companyboardroom.com. Listeners should log on approximately ten minutes in advance to ensure they are set up to receive the webcast. A replay will be available for up to 30 days following the investor call.

About Heidrick & Struggles International, Inc.

Heidrick & Struggles International, Inc. is the world's premier provider of executive search and leadership consulting services. Currently, approximately 1,300 Heidrick & Struggles search professionals and employees operate from locations primarily in North America, Latin America, Europe, and Asia Pacific. For 50 years, Heidrick & Struggles has specialized in chief executive, board member and senior-level management search assignments for a broad spectrum of clients: multi-national corporations, mid-cap and start-up companies, nonprofit entities, educational institutions, foundations, associations and governmental units. The company is expanding its range of complementary services to offer solutions to senior management teams for their leadership needs, including executive assessment, interim executive placement, and professional development. For more information about Heidrick & Struggles, visit www.heidrick.com.

Safe Harbor Statement

This news release contains forward-looking statements. The forward-looking statements are based on current expectations, estimates, forecasts and projections about the industry in which we operate and management's beliefs and assumptions. Forward-looking statements may be identified by the use of words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," and similar expressions. Forward-looking statements are not guarantees of future performance and involve certain known and unknown risks, uncertainties and assumptions that are difficult to predict. Actual outcomes and results may differ materially from what is expressed, forecasted or implied in the forward-looking statements. Factors that may affect the outcome of the forward-looking statements include, among other things, our ability to attract and retain qualified executive search consultants; further deterioration of the economies in the United States, Europe, or elsewhere; social or political instability in markets where we operate; price competition; an inability to achieve the planned cost savings from our cost-reduction initiatives; an inability to sublease or assign unused office space; our ability to generate profits in order to ensure that our deferred tax assets are realizable; and delays in the development and/or implementation of new technology and systems. Our reports filed with the U.S. Securities and Exchange Commission also include information on factors that may affect the outcome of forward-looking statements. We undertake no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

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Contact Eric Sodorff (media) 312-496-1613 or esodorff@heidrick.com Lynn McHugh (analysts) 312-496-1593 or lmchugh@heidrick.com

Revenue: Revenue before reimbursements (net revenue) Revimbur sements 8								
Revenue before reimbursements (net revenue) \$ 81,674 \$ 93,476 -12.6% Reimbursements 6,221 6,834 -9.0% Total revenue 87,895 100,310 -12.4% Operating expenses: 2		2003			2002	% Change		
Revenue before reimbursements \$ 81,674 \$ 93,476 -12.6% Reimbursements 6,221 6,834 -9.0% Total revenue 87,895 100,310 -12.4% Operating expenses: 2 -10,00 -10,00 -12.4% Operating expenses: 20,398 28,247 -2.1%	Revenue:							
Total revenue 87,895 100,310 -12.4%		\$	81,674	\$	93,476	-12.6%		
Total revenue 87,895 100,310 -12.4%	Reimbursements				6,834	-9.0%		
Salariés and employee benefits (1)	Total revenue					-12.4%		
General and administrative expenses 29,388 28,247 -27.8% Reimbursed expenses 6,221 6,834 -9.0% Total operating expenses 89,536 99,354 -9.9% Operating income (loss) (1,641) 956 Non-operating income (expense): 383 22.2% Interest income 468 383 22.2% Interest expense (53) (37) 37 Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) (5,000) (5,000) 000) (144) 0.000 000 (1,44) 0.000 <								
Reimbursed expenses 6,221 6,834 -9.0% Total operating expenses 89,536 99,354 -9.9% Operating income (loss) (1,641) 956 Non-operating income (expense): 383 22.2% Interest income 468 383 22.2% Interest expense (53) (37) 37 Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) (5,000) 4 6,500) 6,500) 6,500) 6,600) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Total operating expenses 89,536 99,354 -9.9% Operating income (loss) (1,641) 956 Non-operating income (expense): Interest income 468 383 22.2% Interest spense (53) (37) Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) Write-down of long-term investment (4) - (5,000) Other, net (315) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) er common share \$ (2,609) \$ (3,397) = = = = = = = = = = = = = = = = = = =			20,398					
Total operating expenses 89,536 99,354 -9.9% Operating income (loss) (1,641) 956 Non-operating income (expense): Interest income 468 383 22.2% Interest spense (53) (37) Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) Write-down of long-term investment (4) - (5,000) Other, net (315) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) er common share \$ (2,609) \$ (3,397) = = = = = = = = = = = = = = = = = = =	Reimbursed expenses		6,221		6,834	-9.0%		
Operating income (loss) (1,641) 956 Non-operating income (expense): 383 22.2% Interest income 468 383 22.2% Interest expense (53) (37) Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) Write-down of long-term investment (4) - (5,000) Other, net (315) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) ************************************	Total operating expenses		89,536		99,354	-9.9%		
Interest income 468 383 22.2% Interest expense (53) (37) Net realized and unrealized gains (losses) on equity and warrant portfolio (3) 21 (1,385) Write-down of long-term investment (4) - (5,000) Other, net (315) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) \$ Basic earnings (loss) per common share \$ (0.14) \$ (0.19) Basic weighted average common shares outstanding 18,138 18,098 Diluted earnings (loss) per common share \$ (0.14) \$ (0.19)	Operating income (loss)							
Interest expense Net realized and unrealized gains (losses) on equity and warrant portfolio (3) Write-down of long-term investment (4) Other, net Net non-operating income (expense) Income (loss) before income taxes Income (loss) before income taxes Income (loss) Income (
Net realized and unrealized gains (losses) on equity and warrant portfolio (3) Write-down of long-term investment (4) Other, net Net non-operating income (expense) Income (loss) before income taxes (1,520) Provision for (benefit from) income taxes (5) Net income (loss) Basic earnings (loss) per common share Basic weighted average common shares outstanding Diluted earnings (loss) per common share \$ (0.14) \$ (0.19) \$ (0.19)			468			22.2%		
and warrant portfolio (3) Write-down of long-term investment (4) Other, net Net non-operating income (expense) Income (loss) before income taxes (1,520) Provision for (benefit from) income taxes (5) Net income (loss) Basic earnings (loss) per common share Basic weighted average common shares outstanding Diluted earnings (loss) per common share S (0,14) S (1,385) (5,000) (1,44) (6,183) (1,520) (5,227) (1,830) ((53)		(37)			
Write-down of long-term investment (4) Other, net (5,000) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) Basic earnings (loss) per common share Basic weighted average common shares outstanding Diluted earnings (loss) per common share \$ (0.14) \$ (0.19) Basic veighted average common share Basic weighted average common shares \$ (0.14) \$ (0.19)			21		(1.385)			
Other, net (315) (144) Net non-operating income (expense) 121 (6,183) Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) ====================================								
Income (loss) before income taxes (1,520) (5,227) Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) \$ Basic earnings (loss) per common share \$ (0.14) \$ (0.19) \$ Basic weighted average common shares outstanding 18,138 18,098 Diluted earnings (loss) per common share \$ (0.14) \$ (0.19)			(315)					
Provision for (benefit from) income taxes (5) 1,089 (1,830) Net income (loss) \$ (2,609) \$ (3,397) ===================================	Net non-operating income (expense)		121		(6,183)			
Net income (loss) \$ (2,609) \$ (3,397) ====================================	Income (loss) before income taxes		(1,520)		(5,227)			
Basic earnings (loss) per common share Basic weighted average common shares outstanding Diluted earnings (loss) per common share \$ (0.14) \$ (0.19) \$ (0.14) \$ (0.19)	Provision for (benefit from) income taxes (5)		1,089		(1,830)			
Basic earnings (loss) per common share Basic weighted average common shares outstanding Diluted earnings (loss) per common share \$ (0.14) \$ (0.19) \$ (0.14) \$ (0.19)								
Basic weighted average common shares outstanding 18,138 18,098 Diluted earnings (loss) per common share \$ (0.14) \$ (0.19)	Net income (loss)	\$ =====	. , ,	\$ =====				
Basic weighted average common shares outstanding 18,138 18,098 Diluted earnings (loss) per common share \$ (0.14) \$ (0.19)								
Diluted earnings (loss) per common share \$ (0.14) \$ (0.19)		\$		\$				
		\$		\$				
Diluted weighted average common shares outstanding 18,138 18,098	Diluted weighted average common shares outstanding		18,138		18,098			
Salaries and employee benefits as a percentage of net revenue 77.0% 68.8%	Salaries and employee benefits as a percentage of net revenue		77.0%		68.8%			
General and administrative expense as a percentage of net revenue 25.0% 30.2%								
Effective tax rate - 35.0%	Effective tax rate		-		35.0%			

Three Months Ended June 30,

HEIDRICK & STRUGGLES INTERNATIONAL, INC. SEGMENT INFORMATION (In thousands)

Three Months Ended June 30,

	Time Homen's Ended Julie 30,									
		2003		2002		\$ Change	% Change	2003 Margin	2002 Margin	
Revenue:										
North America	\$	44,728	\$	52,226	\$	(7,498)	-14.4%			
Latin America		2,658		2,575		83	3.2%			
Europe		28,179		32,867		(4,688)	-14.3%			
Asia Pacific		6,109		5,808		301	5.2%			
Revenue before reimbursements (net revenue)		81,674		93,476		(11,802)	-12.6%			
Reimbursements		6,221		6,834		(613)	-9.0%			
Total	\$ ===	87,895	\$	100,310	\$ ==	(12,415)	-12.4%			
Operating Income (Loss):										
North America (1)	\$	10,161	\$			554	5.8%	22.7%	18.4%	
Latin America		103		(1,224)		1,327		3.9%		
Europe (1)		(1,949)		(300)		(1,649)				
Asia Pacific (1)		1,090		432		658		17.8%	7.4%	
Total regions		9,405		8,515		890	10.5%	11.5%	9.1%	
Corporate (1)		(11,046)		(7,559)		(3,487)	-46.1%			
Total	\$	(1,641)	\$	956	\$	(2,597)			1.0%	
	===	=======================================	==	========	==	========				

	2003	2002	% Change	
Revenue:				
Revenue before reimbursements (net revenue) Reimbursements	\$ 158,985 11,886	\$ 185,199 13,317 198,516	-14.2% -10.7%	
Total revenue	170,871	198,516	-13.9%	
Operating expenses:				
Salaries and employee benefits (1)	117,067	133,170	-12.1%	
General and administrative expenses	42 960	56 060	-23.4%	
Reimbursed expenses	11 006	12 217	-10.7%	
	11,000	13,317	-10.7%	
Severance and office consolidation charges (2)	5,500	56,060 13,317 23,169		
Total operating expenses	177,413	225,716	-21.4%	
Operating income (loss)		(27, 200)		
Non-operating income (expense):				
Interest income	960	911	5.4%	
Interest expense	(90)	(88)	3.470	
Net realized and unrealized gains (losses) on equity	(90)	(00)		
	0.40	(4.040)		
and warrant portfolio (3)	248	(1,242)		
Write-down of long-term investment (4)	-	(5,000)		
Other, net	(1,137)	107		
Net non-operating income (expense)	(19)	(5,000) 107 (5,312)		
Net non-operating income (expense)	(19)	(3,312)		
Income (loss) before income taxes	(6,561)	(32,512)		
Provision for (benefit from) income taxes (5)	2,785	(11,380)		
, , , , ,				
Net income (loss)	\$ (9,346) ======	\$ (21,132)		
	=======	========		
Basic earnings (loss) per common share	¢ (0.52)	¢ (1 17)		
	\$ (0.52)	Ψ (±.±/)		
Basic weighted average common shares outstanding	18,147 \$ (0.52)	18,0/4		
Diluted earnings (loss) per common share	\$ (0.52)	\$ (1.17)		
Diluted weighted average common shares outstanding	18,147	18,074		
Salaries and employee henefits as a percentage of net revenue	73 6%	71.9%		
Salaries and employee benefits as a percentage of net revenue General and administrative expense as a percentage of net revenue	27 0%	30.3%		
Effective tax rate	27.0%	35.0%		
LITEGETAG CAN LATE	-	33.0%		

Six Months Ended June 30,

HEIDRICK & STRUGGLES INTERNATIONAL, INC. SEGMENT INFORMATION (In thousands)

Six Months Ended June 30,

								,				
		2003		2002	\$	Change	% Change	2003 Margin	2002 Margin			
Revenue:												
North America	\$			102,061			-15.2%					
Latin America		4,936		5,471			-9.8%					
Europe						(9,857)	-14.9%					
Asia Pacific		11,065		11,372		(307)	-2.7%					
Revenue before reimbursements (net revenue)		158,985				(26,214)	-14.2%					
Reimbursements		11,886		13,317		(1,431)	-10.7%					
No 2 mo a 1 o c mo n e c						(_,,	201170					
Total	\$	170,871	\$	198,516	\$	(27,645)	-13.9%					
	==	======	==	======	==	======						
Operating Income (Loss):												
North America (1)	\$	16 042	\$	12 609	\$	3,433	27.2%	18.5%	12.4%			
Latin America	Ψ			(1,577)			98.7%	10.5%	12.470			
Europe (1)		` ,		(1,257)		(127)	-10.1%					
Asia Pacific (1)		1,529		1,091		438	40.1%	13.8%	9.6%			
()												
Total regions		16,167		10,866		5,301	48.8%	10.2%	5.9%			
Corporate (1)		(17,209)		(14,897)		(2,312)	-15.5%					
Operating income (loss) before severance and office consolidation charges		(4 042)		(4 021)		2 000						
Severance and office consolidation charges (2)		. , ,		(4,031)								
Severance and utilitie consultuation charges (2)		(5,500)		(23, 169)		17,669						
Total	\$	(6,542)	\$	(27,200)	\$	20,658						
	==	======	==	======	==	======						

HEIDRICK & STRUGGLES INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

	June 30, 2003		December 31, 2002		
Current liabilities:					
Current maturities of long-term debt	\$	980	\$	1,161	
Accounts payable		6,666		8,887	
Accrued expenses:					
Salaries and employee benefits		56,813		67,514	
Other Other		20,009		20,704	
Current portion of accruals for severance and office consolidations		12,581		20,705	
Income taxes payable		2,158		-	
Total current liabilities		99,207		118,971	
Non-current liabilities:					
Long-term debt, less current maturities		333		294	
Retirement and pension plans		28,853		25,234	
Non-current portion of accruals for severance and office consolidations		19,120		18,531	
Other non-current liabilities		354		323	
Total non-current liabilities		48,660		44,382	
TOTAL HOW CALLETT LIABILITIES					
Ctackhalderal aguity		100 000		100 711	
Stockholders' equity		190,998		199,711	
Total liabilities and stockholders' equity	\$	338,865	\$	363,064	
rotal franchites and stockholders equity	Φ		 Φ		

HEIDRICK & STRUGGLES INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

	June 30, 2003	December 31, 2002
Current assets:		
Cash and cash equivalents	\$ 95,888	\$ 110,220
Accounts receivable, net of allowance for doubtful accounts	51,829	41,774 3,552
Other receivables		
Prepaid expenses	8,801	11,881
Income taxes recoverable	-	6,125
Deferred income taxes, net	24,160	24,924
Total current assets	184,882	198,476
Property and equipment, net	35,415	38,230
Other non-current assets:		
Assets designated for pension plans	23,938	21,196
Investments	2,250	3,007
Other non-current assets	6,800	9,478
Deferred income taxes, net		32,176
Goodwill, net	50,587	
Other intangibles, net	9,479	
Total other non-current assets	118,568	126,358
Total assets	\$338,865	. ,
	=======	========

Schedule Notes:

- (1) In the second quarter of 2003, Mr. Piers Marmion resigned as Chief Executive Officer. In addition, Mr. David Anderson, who was previously the President and Chief Operating Officer, also resigned. As a result, the Company recorded a charge of \$5.2 million in the second quarter of 2003 for their separation agreements. These charges are included in the Corporate segment.
 - Also in the second quarter of 2003, the Company recorded other severance costs of \$2.8 million. By segment, these severance charges are as follows: North America \$0.5 million; Europe \$2.0 million; Asia Pacific \$0.2 million; Corporate \$0.1 million.
- (2) In June 2001, October 2001 and October 2002 the Company announced reductions in its workforce and the consolidation and closing of offices and as a result recorded severance and office consolidation charges of \$53.2 million and \$48.5 million in 2001 and 2002, respectively.

In the first quarter of 2003, the Company recorded an additional \$5.5 million of office consolidation charges related to unused office space. By segment, the office consolidation charges recorded in the 2003 first quarter are: North America \$0.4 million; Europe \$5.1 million.

In the first quarter of 2002, the Company recorded \$23.2 million of severance and office consolidation charges related to reductions in its workforce and the consolidation and closing of offices. The 2002 first quarter severance and office consolidation charges include \$10.4 million of severance and other employee-related costs and \$12.8 million related to the consolidation and closing of offices. By segment, the severance and office consolidation charges recorded in the first quarter of 2002 are as follows: North America \$13.3 million; Latin America \$0.1 million; Europe \$7.0 million; Asia Pacific \$0.3 million; Corporate \$2.5 million.

- (3) The Company receives warrants for equity securities in its client companies, in addition to its cash fee, for services rendered on some searches. The warrants are recorded at fair value, net of consultants' bonuses. Some of the warrants meet the definition of a derivative instrument under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," and its subsequent amendments. In accordance with SFAS No. 133, changes in the fair value of the derivative instruments are recorded in the Consolidated Statements of Operations. Other warrants received and which do not meet the definition of a derivative under SFAS No. 133 are regularly reviewed for declines in fair value. Upon a value event such as an initial public offering or an acquisition, the equity securities arising from the exercise of the warrants are monetized, resulting in a realized gain, net of consultants' bonuses and other costs.
- (4) During the second quarter of 2002, the Company wrote down its remaining investment in ETF Group, incurring a non-cash charge of \$5.0 million.
- (5) The Company's tax provision reflects the adjustment of \$1.2 million and \$4.3 million for the three and six months ended June 30, 2003, respectively, for deferred tax assets related to the excess of expense for accounting purposes over the related deduction for tax purposes that occurred upon the vesting of restricted stock units in the first half of 2003.